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1. OCCI FY2026-2028 MID-TERM BUSINESS PLAN

The OCCI has unveiled “The Yatte Minahare Osaka Plan: A Roadmap for a City Built Together,” its mid-term business plan for the three years from

FY2026 to FY2028. The plan is designed to bring together the corporate,

academic, and government communities in a cohesive effort centered on a theme of “Omoroi: Creating a Vibrant, Fun, and Upbeat Future Together.” Under the plan, we at the OCCI will implement projects centered on co-creation over the next three years in an effort to deliver new value and solutions to today’s problems.

The plan is a reflection of the major changes Osaka is undergoing. With an integrated resort set to open on Yumeshima island in 2030, there are high hopes for urban growth that builds on the legacy of the 2025 World Expo. With the ever-developing north-south (Umekita to Greater Minami) and east-west (east of Osaka Castle to Yumeshima island) corridors and the Super City special zone, Osaka's avenues for urban development are multiplying. Historically, Osaka's strengths lie in its vibrant business ecosystem, its many universities and

research institutions, and its global connections, all of which are underpinned by a unique cultural legacy and a bold “yatte minahare” ambition to dream big, take challenges, and never give up. We at the OCCI are committed to capitalizing on these resources to generate new industries and businesses.

See an overview of the OCCI FY2026-2028 Mid-term Business Plan at

<https://www.osaka.cci.or.jp/e/profile/plan.html>

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2. INTERNATIONAL BUSINESS PLANS FOR FY2026

[ASEAN-JAPAN BUSINESS PROMOTION PLATFORM]

The ASEAN-Japan Business Promotion Platform empowers businesses to expand globally and co-create with local partners, particularly within the rapidly growing major ASEAN markets. The main focuses of the platform’s activities are developing sales channels and sourcing foreign workers, and include things like ASEAN-related information seminars, business matching with local buyers, online “tours,” and one-on-one business advisory services. FY2026 will see the launch of a new initiative: an information exchange forum linking Japanese employers with ASEAN academic institutions. Find out more about what the platform has achieved at: [https://www.osaka.cci.or.jp/abp/AJB_Platform\(EN\).pdf](https://www.osaka.cci.or.jp/abp/AJB_Platform(EN).pdf)

[Emerging Nations Business Study Group]

The OCCI’s Emerging Nations Business Study Group carries out a broad variety of initiatives aimed at supporting Japanese companies in their business ventures targeting the Global South and emerging markets.

These include seminars in collaboration with government agencies and domestic support organizations, business meeting-and-matching events, and study trips.

We also have two subcommittees, which focus on Southwest Asia and Africa respectively, and implement projects specific to those high-interest regions. The Southwest Asia Subcommittee focuses particularly on supporting business in India.

Activities include the Manufacturers Expanding Into India Study Group, which provides SMEs eager to increase their presence on the subcontinent the dos-and-don'ts of establishing a production base, as well as Global Buyers Initiative (India edition), and the India Sales Channel Development Study Group to assist with network expansion. There are also plans for seminars highlighting the high potential that Indian STEM workers offer Japanese companies, with specific case studies from those who have already done this, as well as study trips to India. Meanwhile, the Africa Subcommittee holds the Africa Business Study Group, which takes a multifaceted look at the challenges of doing business in Africa, a topic that faces the perennial issue of high interest but difficulty in sourcing reliable, up-to-date information. The subcommittee distributes a periodical newsletter containing relevant events, opportunities, and regular columns by experts.

https://www.osaka.cci.or.jp/gsec_bsg/

[China-Japan Business Promotion Platform]

With 1.4 billion people, the world's second-highest GDP, and close economic ties with the Kansai region, China is a huge market and a crucial business partner. In an increasingly complex international landscape, the China-

Japan Business Promotion Platform delivers solid support to help you pursue chances and safeguard your business. Initiatives include seminars and advisory services offering valuable information on China, Hong Kong, and Taiwan, tailored to suit different needs and stages of business, as well as business meeting-and-matching events, and study tours. Find out (in Japanese) more about the

China-Japan Business Promotion Platform's initiatives at <https://www.osaka.cci.or.jp/china/>

[OCCI Unveils New Org Structure]

See the OCCI Board of Executives (revised April 2026) at

<https://www.osaka.cci.or.jp/e/profile/>

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3. NEWS FROM O-BIC

O-BIC Promotes Osaka in Taiwan

O-BIC has again helped to raise Osaka's profile overseas, this time with an appearance at the Smart City Summit & Expo (SCSE) in Taiwan between March 17 and 20, 2026. O-BIC was represented by Executive Director NEGORO Takayoshi, who was a featured panelist in the Global Startup Ecosystem Forum, where he spoke about O-BIC's and the OCCI's extensive lineup of support for overseas startups looking to invest in Osaka and Japan. There was also a Smart Open Mic session, and O-BIC staff made a presentation there, too. The O-BIC delegation visited the Taipei BioInnovation Park and spread the word about all they have to offer to an audience of Taiwanese startups.

As Osaka's international standing surges as a result of the 2025 World Expo, the city now looks toward 2030 and the integrated resort development will further boost the city's credentials as a global hub for innovation, dedicated to supporting global enterprises in their expansion into Osaka and Japan.

If you are interested in investing in Osaka, O-BIC is your first port of call. For more on

O-BIC and how it can help your business invest in Osaka, check out the official website at

<https://o-bic.net/>

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4.OCCI INTERNATIONAL DIVISION TEAM & STAFF

FY2026 Osaka Chamber of Commerce and Industry (OCCI) International Division Team & Staff

April, 2026

We are pleased to inform you of the team, staff members, and contact information of the International Division of Osaka Chamber of Commerce and Industry (OCCI) for FY2026, as

below:

- Director : ISHII Nobuyuki (Mr.) * effective as of May 7, 2026

- Deputy Director : TANAKA Masatoshi (Mr.)

- Manager : KOHAMA Hikaru (Mr.)

SUN Kang-Chung (Mr.)

SHIMIZU Ryosuke (Mr.)

- Staff : MAKI Ryomei (Mr.)

TSUCHIDA Nanako (Ms.)

NAKATA Koji (Mr.)

YAMAGISHI Kura (Mr.)

SEZOKO Hana (Ms.)

- Regions:

[China] [Hong Kong] [Taiwan]

Mr. TANAKA Masatoshi, Mr. NAKATA Koji

[Central Asia] [Russia] [CIS] [Africa] [South/ Central America] [Middle East]

Mr. SUN Kang-Chung, Mr. YAMAGISHI Kura

[North America] [Europe]

Mr. SHIMIZU Ryosuke, Ms. TSUCHIDA Nanako

[Oceania] [East Asia]

Mr. SHIMIZU Ryosuke, Ms. SEZOKO Hana

[South East/ South West Asia]

Mr. KOHAMA Hikaru, Mr. MAKI Ryomei

- Osaka Business & Investment Center (O-BIC):

Mr. SHIMIZU Ryosuke, Ms. SEZOKO Hana

- Contact Information for OCCI International Division:

Tel: +81-(0)6-6944-6400, E-mail: intl@osaka.cci.or.jp

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5. COURTESY VISIT (1ST MARCH-31ST MARCH)

(Consulate General of the Philippines in Osaka, Japan, March 26)

-Ms. Donna M. Rodriguez, Consul General

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And finally, some Osaka trivia. You may know that Hirakata Park, the amusement park north of Osaka City, is a popular cherry blossom viewing destination. But did you also know that it is Japan's oldest continuously-running amusement park? It opened in 1910, and although there are other facilities that are technically "older" (such as Asakusa Hanayashiki in Tokyo), those have been dismantled and then rebuilt at some time in their histories, while Hirakata Park has not.

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[O-BIC as one-stop service center for creating a foothold in Osaka]

<http://o-bic.net/>

[Information about scheduled events (in Japanese only)]

<https://www.osaka.cci.or.jp/event/index.php>

[LinkedIn]

<https://www.linkedin.com/in/osaka-o-bic-2025/recent-activity/all/>



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* Please contact us by email (intl@osaka.cci.or.jp) to inform us of your change of e-mail address, or of
your wishes not to receive OCCI e-Magazine.